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Financing of the African Union-United Nations Hybrid Operation in Darfur

Proposed budget of the African Union-United Nations Hybrid Operation in Darfur for the period from 1 July 2007 to 30 June 2008

Report of the Advisory Committee on Administrative and Budgetary Questions

Proposal submitted by the Secretary-General for 2007/08[a]	$1,477,766,300
Recommendation of the Advisory Committee[b]	$1,326,622,900

[a] Inclusive of the amount of $50 million authorized by the Advisory Committee on 8 August 2007 in accordance with section IV of General Assembly resolution 49/233 A.

[b] Indicative only. To be adjusted on the basis of updated information to be furnished to the General Assembly.

1. The recommendations of the Advisory Committee on Administrative and Budgetary Questions, set out below, would entail a reduction of $151,143,400 to the proposed budget for the African Union-United Nations Hybrid Operation in Darfur (UNAMID) for the period from 1 July 2007 to 30 June 2008. The Advisory Committee also makes a number of observations and recommendations with regard to the administration and management of the mission and opportunities for further savings.

2. The Advisory Committee has requested the Secretary-General to provide updated information on the deployment of military and police personnel to the General Assembly at the time of its consideration of the proposed budget for UNAMID. This could have an impact on the deployment of civilian personnel, which would be contingent upon adequate force protection to ensure safety and thus result in underexpenditure in the current budget proposal (see paras. 25 and 35 below). This is also likely to affect non-post resources (see para. 88 below). The Secretary-General should also provide an update on operational costs.

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3. The documents used by the Advisory Committee in its consideration of the financing of UNAMID are listed at the end of the present report.

I. Introduction

4. The Advisory Committee recalls that the Security Council, by its resolution 1706 (2006), extended the mandate of the United Nations Mission in the Sudan (UNMIS) to Darfur and requested the Secretary-General to take the necessary steps to strengthen support to the African Union Mission in the Sudan (AMIS), through what is known as the light support package. In light of the prevailing situation in Darfur, the Secretary-General of the United Nations and the Chairperson of the African Union Commission co-chaired a high-level meeting in Addis Ababa on 16 November 2006, which proposed to re-energize the political process and laid down the elements for a three-phased approach of United Nations support to AMIS: the light support package, a heavy support package and an African Union-United Nations hybrid operation. On 19 December 2006, the Security Council issued a presidential statement (S/PRST/2006/55) endorsing the Addis Ababa conclusions and calling for the "immediate deployment of the light and heavy support packages to the African Union Mission in the Sudan and a hybrid operation in Darfur, for which backstopping and command and control structures and systems would be provided by the United Nations".

5. The African Union-United Nations Hybrid Operation in Darfur was established by the Security Council in its resolution 1769 (2007) for an initial period of 12 months. In paragraph 1 of its resolution, the Security Council established the mandate of the mission, as set out in paragraphs 54 and 55 of the report of the Secretary-General and the Chairperson of the African Union Commission (see S/2007/307 and Rev.1). The Security Council also decided, in paragraph 2 of the resolution, that the authorized strength of UNAMID would consist of up to 19,555 military personnel, including 360 military observers and liaison officers, and an appropriate civilian police component including up to 3,772 police personnel and 19 formed police units comprising up to 140 personnel each, also incorporating AMIS personnel and the United Nations heavy and light support packages to AMIS.

6. The report of the Secretary-General (A/62/380) provides a summary, in paragraph 3, of the main steps leading to the establishment of the mission, including the financial arrangements in support of the deployment of the light and heavy support packages (see also paras. 20-23 of the report of the Advisory Committee on the financing of UNMIS (A/61/852/Add.13)).

7. The Advisory Committee notes that, in paragraph 5 of its resolution 1769 (2007), the Security Council set out the following benchmarks for the deployment of UNAMID:

(a) No later than October 2007, UNAMID shall establish an initial operating capability for its headquarters and establish financial arrangements to cover troop costs for all personnel deployed to AMIS;

(b) As from October 2007, UNAMID shall have completed preparations to assume operational command and authority over the light support package, personnel currently deployed to AMIS and heavy support package and hybrid personnel as may be deployed by the date of transfer of authority;

(c) No later than 31 December 2007, UNAMID shall assume authority from AMIS.

8. The most recent report of the Secretary-General to the Security Council (S/2007/596) provides information on steps taken towards attaining those benchmarks.

II. Light and heavy support packages implemented by the United Nations Mission in the Sudan and commitment authority granted for the period from 31 July to 31 December 2007

9. The Advisory Committee recalls that the light support package, the first element of the three-phased approach proposed in Addis Ababa on 16 November 2006 and endorsed by the Security Council on 19 December 2006 (S/PRST/2006/55), comprised equipment and personnel fully dedicated to supporting AMIS in the following four areas: logistical and material support, military staff support, advisory support for civilian police and civilian support in the areas of mine action, humanitarian liaison, public information, mission support and support for the implementation of the Darfur Peace Agreement. The second element, the heavy support package, is composed of military, police and mission support personnel and equipment as well as staff to provide support in a range of areas including civil affairs, humanitarian liaison, public information, mine action and support for the Darfur political process.

10. The Advisory Committee was informed that the actual expenditure in support of the light support package and part of the heavy support package requirements up to 30 June 2007 amounted to $87.8 million and would be reported to the General Assembly in the context of the financial performance report for UNMIS for the 2006/07 period. With regard to the period from 1 July to 31 December 2007, the projected expenditure as at 31 August 2007 relating to the heavy support package is $219.3 million. This represents the balance of total heavy support package requirement between July and December 2007 and an amount of $68.6 million pertaining to 2006/07 period. According to the Secretary-General, UNMIS can support the obligations of the heavy support package until 31 December 2007 within its current appropriation, without affecting its operations, but not after 1 January 2008. Information on the actual and projected expenditures of the light and heavy support packages is attached in annex I.

11. The Advisory Committee was informed that these requirements are incorporated in the proposed budget for UNAMID for 2007/08 and, upon approval by the General Assembly of the UNAMID budget, UNMIS would be reimbursed the expenditure incurred in 2007/08 in support of the heavy support package (see also Security Council resolution 1784 (2007)).

12. The Advisory Committee was also informed that, as at 1 October 2007, the projected cash position for UNMIS amounted to $233.4 million, after the deduction of a three-month operating reserve. Troop payments had been made up to 31 August 2007 and contingent-owned equipment payments up to 30 June 2007. The total amount assessed for UNMIS, since its inception to 30 June 2007, amounts to

$2,285.6 million, of which an amount of $2,079.5 million had been received and $206.1 million was outstanding as at 30 June 2007.

13. In accordance with section IV of General Assembly resolution 49/233, on 8 August 2007, the Advisory Committee concurred with the Secretary-General's request for authorization to enter into commitments not to exceed $50 million, to meet the most essential needs of UNAMID, pending submission of a full budget. These included resources to establish an initial capacity for the mission's headquarters and deployment of two additional battalions, as well as a three-month reimbursement of troop costs to AMIS troop-contributing countries for the period from 1 October to 31 December 2007 (see annex II).

14. The Advisory Committee notes that, in a letter dated 2 October 2007 addressed to the President of the General Assembly (A/62/379), the Secretary-General informed the Member States of a number of extraordinary measures that he exceptionally authorized to enable the Secretariat to respond efficiently and effectively to the demands placed upon it in implementing Security Council resolution 1769 (2007) within the time frames indicated in paragraph 7 above. The Committee notes that most of these measures relate to the support component, particularly in the area of deployment of personnel and procurement. In addition, the Secretary-General indicates in the letter his intention to continue to provide substantial support to AMIS under the heavy support package provisions through the temporary use of the resources approved by the General Assembly for UNMIS for the period 2007/08 and that UNMIS will be reimbursed for the expenditures in support of the heavy support package during the period 2007/08, upon approval of the UNAMID budget (see para. 11 above). Upon enquiry, the Committee was informed that these measures were being presented for information of the Member States rather than for their consideration.

15. The Advisory Committee recalls that similar measures were authorized by the Secretary-General, in the recent past, to facilitate the rapid deployment of police, military and police personnel and to establish the necessary support infrastructure required in the United Nations Integrated Mission in Timor-Leste and the rapid deployment of additional capabilities by UNMIS into Darfur (see A/61/598); as well as the rapid deployment of the additional United Nations Interim Force in Lebanon (UNIFIL) troops and the Lebanese Armed Forces in response to the implementation of Security Council resolution 1701 (2006), which pertained to UNIFIL and the United Nations Peacekeeping Force in Cyprus (see A/60/986). However, these measures were more limited in scope and number than the extraordinary measures contained in his letter of 3 October 2007. **The Committee considers that the likelihood that either the UNMIS mandate in Darfur would be expanded or that a separate mission would be established has been clear for quite some time. The Committee underlines the importance of adequate advance planning to obviate the necessity of resorting to exceptional measures. The Committee cautions against the recurrent application of exceptional measures.** The Committee further elaborates on some of these measures in its paragraphs 31, 78-82 and 85 below.

16. The Advisory Committee recalls that, in paragraph 13 of its resolution 61/289 on the financing of UNMIS, the General Assembly requested the Secretary-General to submit at the main part of its sixty-second session a revised budget for UNMIS reflecting the financial resource requirements for the heavy support package for

AMIS. The Committee notes that the proposed budget for UNAMID for the period from 1 July 2007 to 30 June 2008 incorporates those resource provisions. The Committee also notes, however, that the Security Council, in paragraph 12 of its resolution 1769 (2007), has decided that the authorized strength of UNMIS shall revert to that specified in resolution 1590 (2005) upon the transfer of authority from AMIS to UNAMID, which according to paragraph 5 (c) of the same resolution should take place no later than 31 December 2007. **The Committee points out that this reduction should therefore be reflected in the performance report for UNMIS for the period from 1 July 2007 to 30 June 2008 and the proposed budget for the period from 1 July 2008 to 30 June 2009.**

III. Proposed budget for the period from 1 July 2007 to 30 June 2008

A. Mandate and planned results

17. The Advisory Committee notes that the budget for UNAMID for the period from 1 July 2007 to 30 June 2008 is not submitted in a results-based-budgeting format. The Committee was informed that this had not been possible in view of the recent establishment of the mission and the time required for the formulation of the results-based-budgeting framework, including expected accomplishments, indicators of achievement and outputs. A brief description of the mission's five components (peace process; security; rule of law, governance and human rights; humanitarian; and support) is contained in paragraphs 7-11 of the budget document. **The Committee expects that the budget for UNAMID for the period 2008/09 will be submitted in full compliance with the relevant General Assembly resolutions on the preparation of the budgets for peacekeeping missions.**

B. Structure

18. The Advisory Committee notes that, in paragraph 7 of its resolution 1769 (2007) on UNAMID, the Security Council decided that there would be unity of command and control (a single chain of command) and that the command and control structures and backstopping will be provided by the United Nations. Related information is provided in paragraphs 12-14 of the budget document (A/62/380; see also S/2007/307/Rev.1, paras. 56-63). The hybrid mission is headed by a Joint African Union-United Nations Special Representative for Darfur who assists the Secretary-General of the United Nations and the Chairperson of the African Union Commission in the implementation of the mandate of the mission, including the coordination of all activities of the United Nations and the African Union in Darfur. All major strategic guidance to the Joint Representative will be coordinated and issued by the two organizations, while operational guidance will come from the Department of Peacekeeping Operations. These processes are already being followed with regard to the decisions on the composition of the troop and police contributors, as well as with regard to the recruitment of UNAMID senior leadership (see also para. 31 below). Furthermore, a multidisciplinary Joint Support and Coordination Mechanism will be established in Addis Ababa to facilitate close coordination at the strategic level, while maintaining clear accountability lines (see paras. 47 and 48 below).

19. In this connection, the Advisory Committee notes that a number of "strategic and legal documents" have been finalized and signed by the African Union and the United Nations (see S/2007/596, para. 13). However, a number of additional legal documents, such as the status-of-forces agreement and the exchange of letters between the African Union and the United Nations, are pending finalization. As indicated by the Secretary-General, the exchange of letters will set out the legal terms of the African Union-United Nations partnership in Darfur in order to ensure the application of United Nations regulations, rules and procedures.

20. The Advisory Committee also notes that, in line with a three-sector structure, the mission headquarters will be located in El Fasher, where the senior mission leadership and regional office for the Northern Sector of Darfur will be located — the political headquarters. A second regional office for the Southern Sector of Darfur and the Mission Logistics and Administrative Base will be located in Nyala, which will be the support headquarters in view of its better public infrastructure as compared with El Fasher. A third regional office for the Western Sector will be located in El Geneina, with a subregional office in Zalingei. Other offices include a liaison office co-located with UNMIS in Khartoum (see para. 46 below), a start-up Forward Operational Logistics Base with warehousing support and transiting facility in El Obeid, which will be operated jointly with UNMIS; a support office in Port Sudan, which will be the main port of entry for UNAMID goods by sea, and the office of the Joint Support and Coordination Mechanism in Addis Ababa (see para. 47 below). The annex to the Secretary-General's report (A/62/380) contains the organization chart for the mission and the proposed allocation of posts. **The Advisory Committee makes some observations and recommendations as to the staffing of these offices in section III.C.2 below.**

C. Resource requirements

21. The budget proposal of the Secretary-General contains cost estimates that amount to $1,477,766,300 gross ($1,466,209,700 net) for the period from 1 July 2007 to 30 June 2008 for UNAMID. Most of the resources, $1,066,794,100, or 72 per cent, relate to operational costs as the mission is being set up.

22. The resource planning assumptions for UNAMID are described in paragraphs 15-30 of the Secretary-General's report (A/62/380). **The Advisory Committee welcomes the inclusion of this information, which is submitted pursuant to the request in General Assembly resolution 61/276 (sect. II, para. 2).**

23. The Advisory Committee notes that a risk assessment project was initiated in August 2007, with the establishment of a four-person interdepartmental interdisciplinary team with the aim of completing a Darfur mission start-up risk assessment before the end of October 2007 (see A/62/380, para. 30). The Committee was informed that this pilot project was meant to ascertain the relevance of the planning assumptions. **The Committee requests that information on the results and evaluation of this pilot project be provided to the General Assembly to see how it can be applied in other missions in future.**

1. Military and police personnel

Category	Total authorized[a]	Monthly deployment (2007/08)				Difference between authorized and planned		Delayed deployment factor applied to cost estimates for budgetary purposes
		August	December	March	June	Number	Percentage	Percentage
Military observers	240	—	—	90	210	30	13	15
Military contingents	19 315	105	10 113	13 896	18 453	862	4	45
United Nations police	3 772	44	178	2 037	2 627	1 145	30	25
Formed police units	2 660	—	370	930	1 770	890	33	25
Military and police personnel	**25 987**	**149**	**10 661**	**16 953**	**23 060**	**2 927**	—	—

[a] Authorized strength as per Security Council resolution 1769 (2007).

24. The military and police personnel costs of $301,576,300 take into account the phased deployment schedule shown in the table above and annex III below, as well as delayed deployment factors of 15 per cent for military observers, 45 per cent for military contingents and 25 per cent for United Nations police and formed police units. As it is assumed that arrangements for United Nations-provided accommodation and meals will not be ready to be offered during the budgeted period, a mission subsistence allowance rate is included, based on the rate used for the Sudan ($166 for the first 30 days and $116 thereafter). However, the Committee was informed that a requisite survey for Darfur was being planned and was expected to take place later in the year.

25. The Secretary-General's report to the Security Council (S/2007/596, paras. 7-9) provides information on the force and personnel generation. The African Union and the United Nations agreed on a list of troop-contributing countries for UNAMID, reflecting the commitment to preserve the predominantly African character of the Mission. The Advisory Committee was informed that the list was sent to the Government of the Sudan on 2 October 2007. However, as regards aviation and heavy ground transportation (three medium-utility helicopter units, two transport units and one light tactical helicopter unit), pledges are still awaited. The Committee also notes that the rapid deployment of military and police components during the start-up phase will depend on ability to overcome logistical challenges as well as operational difficulties in view of the lack of infrastructure, mandate implementation lead times and the size of the operation. **In view of the above, the Advisory Committee cautions that there could be delays in the deployment schedule. The Committee requests that up-to-date information be provided to the General Assembly, at the time of its deliberations, on the status of force generation and preparations for deployment, as this could have a further impact on the budget estimates. In case the planned deployment schedule does not materialize, the related underexpenditure must be reported in the performance report, including an explanation as to the reasons for the variance from the original assumptions.**

26. In this connection, the Advisory Committee notes that the Security Council, in its presidential statement of 24 October 2007, has expressed its deep concern at the

delays in deploying UNAMID, calling on Member States to urgently make available the aviation and ground transport units still required for UNAMID and for all parties to facilitate and expedite the effective deployment of UNAMID (S/PRST/2007/41).

2. Civilian personnel

Actual and planned deployment of personnel[a]

Category	Total proposed[b]	Monthly deployment (2007/08)				Difference between total proposed and planned		Factor applied to cost estimates for budgetary purposes
		August	December	March	June	Number	Percentage	Percentage
International staff	1 524	130	387	754	940	584	38	5
National staff[c]	3 425	214	547	1 455	2 062	1 363	40	0
United Nations Volunteers[d]	548	80	160	337	548	—	0	40

[a] Does not include 55 international and 30 national general temporary positions proposed for the Office of Joint Mediation Support Team, the Support Cell to the Darfur-Darfur Dialogue and Consultation and the Humanitarian Office (see paras. 32 and 33 below).

[b] Represents highest level of proposed strength.

[c] Includes 144 National Professional Officers and 3,281 national General Service staff.

[d] Includes 4 National United Nations Volunteers.

27. The civilian staffing component proposed for UNAMID includes a total of 5,497 posts, as shown in the table above. However, the civilian personnel costs included in the budget for the period from 1 July 2007 to 30 June 2008 ($109,395,900) take into account the planned deployment schedule which projects a civilian staffing component of 3,550 by 30 June 2008 (see also planned monthly deployment schedule attached in annex IV), as well as a 5 per cent delayed recruitment factor applied for international staff and of 40 per cent for United Nations Volunteers. Upon enquiry, the Advisory Committee was informed that no delayed deployment factor had been applied for national staff as the planned deployment for the period equated to 60 per cent of the total number of national staff proposed. Moreover, experience with the recruitment for the heavy support package staffing demonstrated few difficulties in finding candidates for certain functional groups such as security, drivers, engineering support staff and language assistants (18,000 applications were received for 550 posts advertised). As regards other specialized skills, the Committee was informed that an outreach campaign was planned throughout the Sudan.

28. In this connection the Advisory Committee notes that a dedicated recruitment team (Darfur Tiger Team) has been established to fill UNAMID posts expeditiously (see A/62/380, para. 29). The team has already been recruiting staff for the light and heavy support packages and has taken into account lessons learned by UNMIS, as well as benefiting from the systems and staff rosters developed by it.

29. Only four national United Nations Volunteers have been budgeted, representing the number of such posts required to be subsumed under UNAMID from UNMIS (see para. 30 and component 3 below). The Committee was informed that this took into account UNMIS experience and difficulties in attracting qualified national United Nations Volunteers.

30. The Committee further notes that, in line with Security Council resolution 1769 (2007), UNAMID shall incorporate AMIS personnel no later than 31 December 2007. The Committee was informed that AMIS has 322 staff at present (110 international and 212 national staff, of which 130 are language assistants). UNAMID will also incorporate the UNMIS facilities and appropriate staff already stationed and working in Darfur. The Committee was informed that 563 UNMIS posts in Darfur (128 international, 401 national and 34 United Nations Volunteers) will be incorporated into UNAMID.

31. The Committee was also informed that it has been agreed that senior posts, at the D-1 level and above, are subject to a process of consultation between the African Union and the United Nations, although normal United Nations recruitment processes apply. For mission support posts, given the significant financial and administrative responsibilities involved, priority will be given to qualified candidates with experience and knowledge with United Nations rules and regulations. For UNAMID positions below the D-1 level, candidates apply through the Galaxy website. Given the high number of applications received, however, the African Union will provide the United Nations with a list of African Union staff who have applied. However, all applicants will be considered in accordance with the United Nations established procedures for competitive selection, with the exception of the AMIS staff to be absorbed. The Committee notes that, as AMIS staff are to be incorporated into UNAMID no later than 31 December 2007, they will undergo a streamlined recruitment procedure, whereby their suitability will be assessed on the basis of competency-based interviews in relation to the standards of the specific post for which they have applied instead of against other candidates, in accordance with the flexibility measures in the Secretary-General's letter to the President of the General Assembly (A/62/379). The Committee was informed that the review process of the AMIS staff is expected to be finalized by early November 2007.

32. The staffing proposals for UNAMID for the period 2007/08 include a total of 85 positions (55 international and 30 national) to be funded under general temporary assistance. These include 18 international staff positions for the Office of Joint Mediation Support Team until 31 December 2007; 13 positions (9 international and 4 national) for the Support Cell for the Darfur-Darfur Dialogue and Consultation and 54 positions (28 international and 26 national) for the humanitarian component until 30 June 2008 (see paras. 43, 44 and 58 below). The actual and planned deployment of personnel from 1 July 2007 to 30 June 2008 is shown in annex V.

33. **The Advisory Committee notes that the general temporary assistance positions are treated on par with established posts with a 40 per cent delayed deployment factor applied for budgetary purposes. General temporary assistance positions are temporary in nature and their cost is debitable to the operational costs. The Committee is of the opinion that the projected resources should rather have been requested on the basis of actual requirements determined on the number of person-months required for the tasks. The Committee will address this issue in the context of its report on peacekeeping cross-cutting issues for the period 2008/09.**

34. **The Advisory Committee is of the opinion that, with the presence of two missions in the same country, it is essential to maximize synergies and to exploit all opportunities for efficiencies through joint and collaborative action between UNMIS and UNAMID. The present proposal does not provide a detailed**

analysis of such opportunities. The Committee recommends that the proposed budget for 2008/09 presents an analysis of the scope for joint services, such as in the areas of port clearance, freight forwarding, aviation operations, logistics and training and that the plan for the balance of 2007/08 be re-examined accordingly.

Observations and recommendations on posts

35. **The Advisory Committee is of the view that the deployment of staff should be phased in order to conform to the operational needs of the mission as it evolves, on the basis of a realistic assessment of what is achievable or required at different times. Not all functions are required simultaneously at the start-up of the mission. The Committee notes the planned deployment schedule and associated costs indicated in paragraph 27 above, which provide for the deployment of 62 per cent and 60 per cent of the total numbers proposed for international and national staff, respectively, by 30 June 2008. However, the Committee is of the opinion that the structure of the mission, the final allocation of posts and their grade levels should remain under review as the mission is deployed. The Committee therefore expects that the budget for UNAMID for the period from 1 July 2008 to 30 June 2009 will reflect experience gained and include further review taking into account actual workload, as well as justification for all staffing proposals, taking into account the recommendations made in paragraphs 36-74 below.**

Executive direction and management

	Proposed posts	*Level*
Mission headquarters	70	1 USG, 1 D-2, 1 D-1, 5 P-5, 12 P-4, 17 P-3, 3 P-2/1, 8 Field Service, 10 national General Service, 9 National Professional Officers, 3 United Nations Volunteers
Field offices	24	3 D-1, 3 P-3, 3 Field Service, 12 national General Service, 3 National Professional Officers
Total proposed	**94**	**1 USG, 1 D-2, 4 D-1, 5 P-5, 12 P-4, 20 P-3, 3 P-2/1, 11 Field Service, 22 national General Service, 12 National Professional Officers, 3 United Nations Volunteers**

36. Included under executive direction and management are the proposed staffing resources of the Office of the Joint Special Representative, the Office of the Chief of Staff, the Office of Legal Affairs, the Joint Mission Analysis Centre and the Office of Resident Oversight (A/62/380, paras. 36-47).

37. The Office of the Joint Special Representative, headed at the Under-Secretary-General level is described in paragraphs 37 and 38 of the Secretary-General's report (A/62/380). A Senior Economic Adviser post (P-5 level) is proposed to advise the Joint Special Representative on the macroeconomic dimensions of the conflict in Darfur and on the transition to peace at the domestic and international levels. The Advisory Committee is of the opinion that support in this regard could be sought from UNMIS, where such a post currently exists as well as from the United Nations country team. **The Committee, therefore, recommends against the approval of**

the post of the Senior Economic Adviser (P-5) in the Office of the Joint Special Representative.

38. In this connection, the Advisory Committee notes that full engagement with the United Nations country team is required to ensure an appropriate and efficient distribution of functions. **The proposed budget for 2008/09 should draw out more clearly than does the present proposal the extent of such collaboration between UNAMID and the United Nations country team.**

39. The Office of the Chief of Staff includes the staffing resources for the three regional offices (El Fasher, Nyala and El Geneina) which are proposed to be headed at the D-1 level (3 D-1 posts), each assisted by a Reporting Officer (3 P-3), a Field Coordination Officer (3 National Professional Officers), two Administrative Assistants (3 Field Service and 3 national General Service staff), two Language Assistants (6 national General Service staff) and a Driver (3 national General Service posts). The Advisory Committee was informed that managerial and administrative authority was delegated to the heads of the regional offices and their assigned Senior Administrative Officer in a selective and measured manner, commensurate with the need to provide them with the necessary freedom of action to carry out the work of the mission. Upon enquiry as to the degree of delegated authority granted to the regional offices, the Committee was informed that the delegated managerial authority included the authority to approve leave and authenticate time and attendance reports, movements within the geographical region, complete performance appraisals and establish priorities for resource utilization.

40. **The Advisory Committee is of the opinion that this does not constitute a comprehensive delegation of authority, which would warrant higher grade levels at regional offices. Therefore, the Advisory Committee recommends that the regional offices be headed at the P-5 instead of the D-1 level.**

Component 1: peace process

	Proposed posts[a]	*Level*
Mission headquarters	158	1 ASG, 2 D-2, 2 D-1, 9 P-5, 16 P-4, 24 P-3, 8 P-2/1, 17 Field Service, 54 national General Service, 18 National Professional Officers, 7 United Nations Volunteers
Field offices	238	1 USG, 1 ASG, 3 D-2, 3 D-1, 11 P-5, 24 P-4, 49 P-3, 12 P-2/1, 18 Field Service, 64 national General Service, 39 National Professional Officers, 13 United Nations Volunteers
Total proposed[a]	**396**	**1 USG, 2 ASG, 5 D-2, 5 D-1, 20 P-5, 40 P-4, 73 P-3, 20 P-2/1, 35 Field Service, 118 national General Service, 57 National Professional Officers, 20 United Nations Volunteers**

[a] Includes 13 positions (1 D-1, 1 P-5, 2 P-4, 4 P-3, 1 Field Service, 4 national General Service) for the Support Cell for the Darfur-Darfur Dialogue and Consultation and 18 positions (1 USG, 1 ASG, 1 D-2, 2 D-1, 3 P-5, 4 P-4, 6 P-3) for the immediate office of the United Nations Special Envoy for Darfur funded under general temporary assistance.

41. The peace process component includes the proposed staffing resources for the Office of the Deputy Joint Special Representative, the Political Affairs Division, the Communications and Public Information Division, the Civil Affairs Section, the Joint Mediation Support Team, the Joint Support and Coordination Mechanism and the Khartoum Liaison Office (A/62/380, paras. 48-88).

42. The Advisory Committee notes that, in addition to assisting the Joint Special Representative in overseeing the implementation of the mission's mandate and overall management of the mission, the proposed Deputy Joint Special Representative (Assistant Secretary-General level) would direct the programmatic activities of the civil affairs, rule of law, judicial system and prison advisory, human rights, disarmament, demobilization and integration and communications and public information areas (see A/62/380, paras. 48 and 49). **The Committee recommends acceptance of the post at the Assistant Secretary-General level for a Deputy Joint Special Representative.**

43. The staffing resources of the Political Affairs Division include 37 posts (1 D-2, 3 P-5, 7 P-4, 8 P-3, 1 P-2/1, 1 Field Service, 3 national General Service, 13 National Professional Officers) proposed to carry out the functions indicated in paragraphs 50-52 of the Secretary-General's report (A/62/380). The Division also includes a Support Cell to the Darfur-Darfur Dialogue and Consultation, for which 13 positions are proposed (1 D-1, 1 P-5, 2 P-4, 4 P-3, 1 Field Service, 4 national General Service) to be funded from general temporary assistance until 30 June 2008, in view of their temporary nature (ibid., para. 52).

44. Component 1 also includes the staffing resources proposed for the Joint Mediation Support Team which supports the mediation activities of the Special Envoys of the Secretary-General and the African Union Commission Chairperson and the implementation of the Joint African Union-United Nations road map for the political process in Darfur. The proposed staffing of 33 posts, includes 18 positions (1 USG, 1 ASG, 1 D-2, 2 D-1, 3 P-5, 4 P-4, 6 P-3) proposed to be funded from general temporary assistance until 31 December 2007. From 1 January 2008, funding would revert to the special political missions provision should the mandate of Special Envoy be extended by the Security Council beyond 31 December 2007. In this connection, the Advisory Committee also notes that the Security Council, in its resolution 1779 (2007), extended the mandate of the current related Panel of Experts until 15 October 2008. The Committee will consider this in the context of the requirements for the special political missions to be submitted during the main part of sixty-second session of the General Assembly. Fifteen additional posts are proposed to support the Team administratively (1 P-5, 2 P-4, 5 P-3, 7 Field Service). The posts, to be located in Khartoum and El Fasher, are described in paragraphs 78-81 of the Secretary-General's report (A/62/380).

45. **With the establishment of UNAMID, the Advisory Committee believes that there is necessity to rationalize the multiplicity of political affairs posts within component 1 (peace process), especially in relation to the Political Affairs Division and the Joint Mediation Support Team. Following action by the Security Council on the future of the functions of the Special Envoy, the Advisory Committee will revert to the issue of the related resource requirements. Furthermore, the Committee reiterates the need for ensuring complementarities and cooperation in carrying out the support tasks involved within the mission, as well as among relevant departments (the Department of**

Peacekeeping Operations, the Department of Field Support, the Department of Political Affairs and the Department of Public Information).

46. It is also proposed to establish a Liaison Office in Khartoum, with a representational role with the host Government on all matters related to UNAMID operations and a coordination role with UNMIS. The Office is proposed to be co-located with UNMIS and to include a multidisciplinary component of 28 staff (1 D-2, 4 P-5, 4 P-4, 8 P-3, 3 Field Service, 7 national General Service, 1 National Professional Officer). This is described in paragraphs 85-88 of the Secretary-General's report (A/62/380). **While the Advisory Committee recognizes the need for a liaison office in Khartoum, it recommends that the Office be headed at the D-1 instead of the D-2 level. Furthermore, the proposed staffing component should be reviewed in view of existing capacity in and possible complementarities with UNMIS. The streamlined proposals should be presented and fully justified in the context of the budget submission for 2008/09.**

47. As indicated in paragraph 18 above, a multidisciplinary Joint Support and Coordination Mechanism will be established in Addis Ababa to ensure close coordination at the strategic level in the partnership between the African Union and the United Nations and to facilitate information-sharing and communication between the Department of Peacekeeping Operations and the African Union Peace and Security Department on matters related to the deployment of UNAMID. The Mechanism is to be staffed by United Nations and African Union Commission personnel. A total of 22 posts are proposed for this multidisciplinary Mechanism, which includes a substantive component headed by a Political Director (D-1) and a support component, headed by a Head of Office (D-2). The staffing information is provided in paragraphs 82-84 of the Secretary-General's report.

48. Upon enquiry, the Advisory Committee was informed that the difference in the post levels proposed for the heads of the two components is due to the fact that the role of the head of the substantive component (D-1) would be limited to UNAMID, whereas it was envisaged that the role of the head of the support component (D-2) would not necessarily be limited to UNAMID. The intention is to create a broader support mechanism in Addis Ababa, which would bring under one chain of command the various support entities currently established in Addis Ababa in support of the African Union. **The Advisory Committee recommends that the level of the posts proposed to head both components be set at the D-1 level and that specific information be provided in the proposed budget for 2008/09 on the steps actually taken to implement the unified chain of command and the resulting efficiencies gained.**

Component 2: security

	Proposed posts	*Level*
Mission headquarters	86	1 ASG, 2 D-2, 2 D-1, 2 P-5, 7 P-4, 4 P-3, 3 P-2/1, 5 Field Service, 56 national General Service, 4 United Nations Volunteers
Field offices	1 108	3 P-5, 3 P-4, 6 P-3, 8 P-2/1, 1,080 national General Service, 8 National Professional Officers
Total proposed	**1 194**	**1 ASG, 2 D-2, 2 D-1, 5 P-5, 10 P-4, 10 P-3, 11 P-2/1, 5 Field Service, 1,136 national General Service, 12 United Nations Volunteers**

49. The security component of the mission includes the staffing resources for the Office of the Force Commander, the Police Division and the Disarmament, Demobilization and Reintegration Section of the mission. These are described in paragraphs 89-102 of the Secretary-General's report. The Advisory Committee notes that the Civilian Police Division is proposed to include a total of 1,115 national staff, of which 1,068 would be located in the field offices supporting the formed police units and community policing centres. The formed police units and United Nations police officers in the team sites are proposed to be supported by a total number of 28 administrative assistants and 193 language assistants (221 national General Service staff) and the community policing centres at 108 locations will also require the support of language assistants (760 national General Service staff) (A/62/380, paras. 96 and 97). Upon enquiry, the Committee was informed that the Police Division required language assistants fluent in Arabic and local dialects in order to conduct its training tasks and for mentoring and engaging the local community. To date, only four Arabic-speaking countries have indicated an interest in contributing a total of 118 officers and 3 formed police units for Darfur, out of the authorized number of 3,772 police officers and 19 formed police units.

50. A total of 49 posts (20 international, 17 national and 12 United Nations Volunteers) are proposed for the Disarmament, Demobilization and Reintegration Section (see A/62/380, paras. 98-102). The Advisory Committee was informed that planning assumptions were based on signature of the Darfur Peace Agreement that was expected in early November 2007 (negotiations began on 27 October 2007) and commencement of the disarmament, demobilization and reintegration programme beginning late May or early June 2008. Upon enquiry, the Committee was informed that the full personnel complement needed to be on the ground and fully operational by this date, with all preliminary work at headquarters and in the sectors completed in order not to cause delays to the programme and related aspects of the peace process once agreed.

51. The Advisory Committee notes that UNAMID will work closely with United Nations agencies, funds and programmes, non-governmental organizations and other partners that would be responsible for implementing the reintegration phase of the disarmament, demobilization and reintegration programme (see A/62/380, paras. 98 and 99). The Committee also notes that ongoing humanitarian operations would continue to be coordinated by the Humanitarian Coordinator for the Sudan

(the UNMIS Deputy Special Representative of the Secretary-General/Resident Coordinator and Humanitarian Coordinator).

52. **The Advisory Committee acknowledges that a number of important steps must be undertaken before the actual implementation of the disarmament, demobilization and reintegration programme, including the selection of necessary staff needed to perform functions related to site selection, planning and conducting public information and sensitization campaigns, training, coordination with the relevant parties involved in the process and the joint United Nations Disarmament, Demobilization and Reintegration Unit (see A/62/380, para. 98). Nevertheless, the Committee is of the opinion that the full implementation of the disarmament, demobilization and reintegration programme is contingent on the signature of the peace agreement by some additional parties and the subsequent precise determination of the numbers of those targeted to participate in the programme. The Committee therefore trusts that the deployment of staff required for disarmament, demobilization and reintegration will be done in a phased manner, taking into account actual developments and needs on the ground.**

Component 3: rule of law, governance and human rights

	Proposed posts	*Level*
Mission headquarters	58	2 D-1, 4 P-5, 5 P-4, 7 P-3, 3 P-2/1, 5 Field Service, 20 national General Service, 8 national Professional Officers, 4 United Nations Volunteers
Field offices	274	3 P-5, 17 P-4, 36 P-3, 27 P-2/1, 4 Field Service, 126 national General Service, 21 national Professional Officers, 40 United Nations Volunteers[a]
Total proposed	**332**	**2 D-1, 7 P-5, 22 P-4, 43 P-3, 30 P-2/1, 9 Field Service, 146 national General Service, 29 national Professional Officers, 44 United Nations Volunteers[a]**

[a] Includes 4 national United Nations Volunteers indicated in para. 29 above.

53. Component 3 includes the proposed staffing resources for the Rule of Law, Judicial System and Prison Advisory Section, the Human Rights Section, the Child Protection Unit and the Gender Advisory Unit. These are described in paragraphs 103-129 of the Secretary-General's report.

54. A total of 208 posts (69 international, 106 national and 33 United Nations Volunteers) are proposed for the Human Rights Section (A/62/380, paras. 110-121). Of this total, 22 staff would be located at headquarters while 186 would be located in field offices. The Advisory Committee recalls that in accordance with the memorandum of understanding signed between the Department of Peacekeeping Operations and the Office of the United Nations High Commissioner for Human Rights (OHCHR) on 22 November 2002, human rights activities are fully integrated into peacekeeping operations and are under the authority of the Special Representative of the Secretary-General, while receiving support and backstopping from OHCHR. There will be no self-standing OHCHR presence in Darfur.

55. Paragraphs 110 and 111 of the Secretary-General's report (A/62/380) indicate the tasks to be performed by the Human Rights Section. One of the tasks included is the coordination with both UNAMID military and police components and their training structures, in addressing human rights training needs for military and police personnel upon and during deployment. **The Advisory Committee recommends that the deployment of staff to carry out those tasks be phased in accordance with the deployment of military and police personnel** (see para. 25 above).

56. A total of 35 posts are proposed for the Gender Advisory Unit (11 international and 19 national and 5 United Nations Volunteers). **While the Advisory Committee recognizes the importance of gender mainstreaming in all aspects of the work of the mission, it recommends that the number of posts be reviewed taking into account experience on the ground.**

57. **Insofar as recruitment for national General Service and national Professional Officers is concerned, the Advisory Committee recommends acceptance of the Secretary-General's proposals.**

Component 4: humanitarian

	Proposed posts[a]	*Level*
Mission headquarters	14	1 D-1, 1 P-5, 2 P-4, 2 P-3, 1 P-2/1, 1 Field Service, 4 national General Service, 2 national Professional Officers
Field offices	40	4 P-4, 8 P-3, 8 P-2/1, 12 national General Service, 8 national Professional Officers
Total proposed[a]	**54**	**1 D-1, 1 P-5, 6 P-4, 10 P-3, 9 P-2/1, 1 Field Service, 16 national General Service, 10 national Professional Officers**

[a] Proposed to be funded under general temporary assistance.

58. The report of the Secretary-General and the Chairperson of the African Union to the Security Council (S/2007/307/Rev.1) indicated in paragraph 61 that the ongoing humanitarian operations in Darfur would be distinct from the hybrid operation and would continue to be coordinated by the Humanitarian Coordinator for the Sudan (the UNMIS Deputy Special Representative of the Secretary-General/ Resident Coordinator and Humanitarian Coordinator). This arrangement seeks to respect the need to maintain a distinction between humanitarian operations and the political, military and security presence in Darfur. A humanitarian liaison component headed by a D-1 is therefore proposed in the UNAMID budget document to ensure synergies from the start-up of the mission. The component comprises 54 positions proposed to be funded under general temporary assistance. The distribution of these staffing resources is explained in paragraphs 132-137 of the Secretary-General's report (A/62/380). The Advisory Committee notes that the proposed positions will be based at mission headquarters, the three sectors and the subsector (El Fasher, Nyala, El Geneina and Zalingei, respectively) and as the security situation permits, personnel from the sectors and subsector offices will be redeployed to the 13 military outposts.

59. The Advisory Committee also notes that a delayed deployment factor of 40 per cent was applied in costing the positions proposed to be funded under general temporary assistance (see paras. 32 and 33 above). The Committee was informed that the Office for the Coordination of Humanitarian Affairs had been directly involved in the preparation of the budget and that the mission's performance in implementing its humanitarian liaison mandate will be assessed in conjunction with UNMIS.

60. Upon enquiry, the Advisory Committee was informed that the humanitarian presence in Darfur was estimated at 10,994 personnel (including 10,951 personnel from international non-governmental organizations and Red Cross/Red Crescent missions and 43 staff from the UNMIS humanitarian pillar). A total of 1,219 personnel from United Nations agencies, funds and programmes, and the International Organization for Migration is also deployed in Darfur (see annex VI).

61. **In view of the above, the Advisory Committee recommends that the humanitarian component for UNAMID be further reviewed with UNMIS with a view to maximizing efficiency and that any changes proposed be reflected in the programme and resources for both the UNAMID and UNMIS budgets for 2008/09.**

62. Upon further enquiry the Advisory Committee was informed that the humanitarian liaison and human rights posts in UNAMID were to be funded through the UNAMID budget. The Office for the Coordination of Humanitarian Affairs will, however, be responsible for the funding of its offices tasked with humanitarian coordination in Darfur (with permanent presence in El Fasher, Nyala, Geneina, Zalingei and satellite offices in Garsila, Ed Daien, Kebkkabiya and Gereida) including support for the Resident and Humanitarian Coordinator for the Sudan, who retains responsibility for humanitarian coordination throughout the country. The grade level of heads of offices of the United Nations Children's Fund (UNICEF), the Office for the Coordination of Humanitarian Affairs and the Office of the United Nations High Commissioner for Refugees (UNHCR) in Darfur are as follows:

- UNICEF: El Fasher (L-5), Nyala (L-4), El Geneina (L-3) and Zalingei (L-3)
- Office for the Coordination of Humanitarian Affairs: El Fasher (P-5), Nyala (P-5), El Geneina (P-4) and Zalingei (P-4)
- UNHCR: the activities are headed by P-5

63. It is evident from the above that the request of the Secretary-General for offices in different locations in Darfur shows a relatively higher grade level proposed to undertake liaison and coordination work. **Given the fact that the United Nations funds, programmes and specialized agencies are carrying out substantive work with specialized skills available in their domain, the Advisory Committee is of the opinion that the grade levels of mission personnel performing liaison, advocacy and coordination functions could be done at lower levels. Furthermore, close coordination with the UNMIS Deputy Special Representative of the Secretary-General/Resident Coordinator and Humanitarian Coordinator for the Sudan and the Office for the Coordination of Humanitarian Affairs in the Secretariat must be ensured.**

64. The Advisory Committee requested information but did not receive a comprehensive response regarding the substantive work being done by the Office for the

Coordination of Humanitarian Affairs, the United Nations funds and programmes and the specialized agencies. **The Committee requests that this information be provided to the General Assembly to enable it to take an informed decision regarding the grade level of various posts incorporated in the UNAMID budget.**

Component 5: support

	Proposed posts	*Level*
Mission headquarters	1 176	1 ASG, 1 D-2, 7 D-1, 23 P-5, 45 P-4, 84 P-3, 17 P-2/1, 276 Field Service, 584 national General Service, 21 national Professional Officers, 117 United Nations Volunteers
Field offices	2 336	1 D-1, 8 P-5, 36 P-4, 84 P-3, 27 P-2/1, 523 Field Service, 1 General Service, 1,279 national General Service, 25 national Professional Officers, 352 United Nations Volunteers
Total proposed	**3 512**	**1 ASG, 1 D-2, 8 D-1, 31 P-5, 81 P-4, 168 P-3, 44 P-2/1, 799 Field Service, 1 General Service, 1,863 national General Service, 46 national Professional Officers, 469 United Nations Volunteers**

65. The Advisory Committee notes that the UNAMID support component is proposed to be headed by a Deputy Joint Special Representative for Operations and Administration at the Assistant Secretary-General level, to be supported by a Director of Administration at the D-2 level. The functions are described in paragraphs 142, 143 and 148 of the Secretary-General's report (A/62/380). The Committee was informed that the title and level of the post at the Assistant Secretary-General level was the result of discussions between the African Union and the United Nations aimed at finding an appropriate mechanism allowing for the strategic management of the missions resources within a consultative framework of the two entities.

66. **The Advisory Committee notes that similar responsibilities are headed at the D-2 level in other large missions and does not see the need for additional bureaucratic layers in the support component of the mission. The Committee is also of the view that interaction with African Union headquarters in Addis Ababa can be ensured by the Head of the support component (D-1) proposed in the Joint Support and Coordination Mechanism to be based in Addis Ababa to serve as the main interlocutor with the African Union (see para. 48 above). The Committee therefore recommends against establishing the post at the level of Assistant Secretary-General and that the functions be carried out by the Director of Administration (D-2). Accordingly, the Committee recommends against the nine posts proposed in the office of the Deputy Joint Special Representative for Operations and Administration (1 ASG, 1 P-5, 2 P-4, 2 Field Service, 3 national General Service).**

67. The Director of Administration is supported by a Deputy (D-1 level), who coordinates with the heads of the four main services (Administrative Services, Procurement and Contracts Management Services, Integrated Support Services and Communications and Information Technology Services headed at the D-1 level), and directly supervises the Nyala Logistics Base (headed at the P-5 level) and the Senior

Administrative Officers in the three regional offices (P-5 level post both in El Fasher and El Geneina and P-4 level post in Zalingei) (see also para. 39 above). **The Advisory Committee recommends acceptance of these proposals.**

68. The staffing resources proposed for Administrative Services (474 posts), Procurement and Contracts Services (76 posts), Integrated Support Services (1,711) and the Communications and Information Technology Services (438 posts) are described in paragraphs 177-238 of the Secretary-General's report (A/62/380). **The Advisory Committee is not convinced of the need for the Chief of the Communications and Information Technology Services post at the D-1 level. The Committee recommends that the level of the post be set at the P-5 level, as is the case in other large missions such as the United Nations Organization Mission in the Democratic Republic of the Congo (MONUC) and UNMIS. The Committee also cautions against the application of templates in the support structures at headquarters and field offices and therefore recommends an overall review and streamlining of the number of posts proposed in this component, in time for the next budget submissions.**

69. The Advisory Committee notes that UNAMID is proposing a total of 37 support staff to be located at Port Sudan and 45 at El Obeid. The Committee notes that UNMIS, for the period 2007/08, has 60 such posts in Port Sudan and 380 in El Obeid. The Committee enquired about potential areas of common services and cooperation with UNMIS, as well as associated cost-sharing arrangements. The Committee was informed that common services with UNMIS include the utilization of UNMIS air assets on a reimbursable basis and co-location of offices in Port Sudan, El Obeid and Khartoum. Upon enquiry, the Committee was informed that the UNAMID budget proposal provides for additional staff required to perform UNAMID functions at these offices in view of the additional volume of work that will arise, but that these staff will report within the existing UNMIS management structures, rather than creating new ones. In addition 32 support staff are also proposed to be located in Khartoum. The Advisory Committee is aware of the circumstances that led to the Security Council's decision to establish a second mission in the Sudan (UNAMID). **The Committee is of the view that, in the areas of support functions of the two missions, the scope for synergies and cooperation has not been fully analysed (see para. 34 above). Against this backdrop, the Committee requests that all possibilities for synergies be explored and submitted in the context of the budgets for both missions for 2008/09.**

70. The Conduct and Discipline Unit is proposed to be headed at the D-1 level, reporting directly to the Joint Special Representative. The Unit includes 27 posts (15 international and 12 national) (see A/62/380, paras. 163-170). Upon enquiry, the Advisory Committee was informed that the proposal for the posts took into account the presence of AMIS troops already in the mission area and the intention to distribute personnel from the start-up phase throughout the mission area. The Committee also notes that, in view of the large number of personnel and the long distance between them, it is intended to distribute personnel at all three regional offices and other areas, from the start-up phase, with a presence in El Obeid for training purposes of incoming personnel to the mission area. **The Committee is of the opinion, however, that the level of the post of the Head of the Office at headquarters should be set at the P-5 level at this stage and the further deployment of personnel justified in terms of actual workload and experience**

gained during the first few months of operation. As a consequence, it does not recommend the post of a Senior Conduct and Discipline Officer (P-5) in El Fasher, proposed to act as Deputy.

71. An HIV/AIDS Unit is proposed to design and implement a comprehensive awareness and prevention programme for the mission's personnel by providing ongoing awareness training, keeping up with troop rotations. The staffing for the Unit comprises 23 proposed posts, including a P-5 post for the head of the Office: 7 at headquarters (3 international, 3 national and 1 United Nations Volunteer) and 16 in the field offices (1 international, 8 national and 7 United Nations Volunteers) (see A/62/380, paras. 171-176). Upon enquiry, the Advisory Committee was informed that the estimates for neighbouring Chad and the Central African Republic for HIV prevalence are 4.8 and 13.4 per cent, respectively. Given the high level of risk exposure and the fact that peacekeepers come from areas with both high and low HIV prevalence, the mission's efforts must be focused on sensitizing personnel about the risks involved.

72. A dedicated integrated operational team is proposed to be established at United Nations headquarters to oversee the operations and deployment of UNAMID. The dedicated integrated operational team would comprise 18 posts (1 D-1, 5 P-5, 9 P-4, 1 P-3, 2 General Service), of which 5 are existing posts in the Office of Operations (including the D-1 Team Leader, 3 Political Affairs Officers and 1 Administrative Assistant) and 13 are new posts requested for additional political officers and specialists to be funded under UNAMID resources for the period from 1 July 2007 to 30 June 2008. They would be requested under the support account budget thereafter, as required (A/62/380, para. 147). Upon enquiry, the Advisory Committee was provided with the following proposed configuration of the team:

- Darfur team leader (2 posts): 1 D-1 and 1 General Service existing posts in the Africa I Division
- Political affairs (6 posts): 5 Political Affairs Officers (of which 1 P-5, 1 P-4, 1 P-3 are existing posts in the Africa I Division and 2 P-4 are additional posts being requested) and 1 Administrative Assistant (1 additional General Service post requested)
- Specialists (10 posts): three military specialists (1 P-5 and 2 P-4 posts requested); three police specialists (1 P-5 and 2 P-4 requested); four support specialists (1 P-5 and 1 P-4 Logistics Officers and 1 P-5 and 1 P-4 Administrative Officers requested)

73. The Advisory Committee recalls that the General Assembly, in its resolution 61/279 on strengthening the capacity of the United Nations to manage and sustain peacekeeping operations, approved 25 posts (13 P-5 and 12 P-4) for the integrated operational teams, out of the 42 posts requested (23 P-5, 12 P-4, 7 P-3, 7 General Service (Other level)), as well as one D-1 post for a Principal Officer/Team Leader for the Africa I Division, out of a total of four additional posts requested (2 D-1, 2 General Service (Other level)). The Committee recalls that the initial 42 posts requested related to the proposal to establish seven operational teams (2 each in Africa I, Africa II and Asia and Middle East Divisions and 1 in the Europe and Latin America Division). The Committee provided its observations and recommendations on this matter in its report (see A/61/937, paras. 58-63).

74. Upon enquiry, the Advisory Committee was informed that it has been decided to provide all regional divisions with integrated operational team capacity, and that six teams of mixed models would be simultaneously launched (two full complement teams in Africa I, one to deal with Darfur and another to focus on UNMIS and other missions; two full-complement teams in Africa II; one full-complement team in the Europe and Latin America Division; and one in the Asia and Middle East Division, with specialist officers shared among two sub-teams, one led by a D-1, the other by a P-5). However, the Committee was also informed that the 25 related posts approved in General Assembly resolution 61/279 had been classified and advertised for selection of candidates and that the D-1 post for the Africa I Division was currently under recruitment, with additional new staff expected to be on board as at 1 January 2008. Furthermore, the Committee was told that the Darfur integrated operational team would be operational immediately through redeployment of existing staff. **The Committee is of the opinion that it is premature to request additional resources for the Darfur integrated operational team since the resources provided under General Assembly resolution 61/279 have not been fully utilized. The Committee recommends that the integrated operational team for Darfur be established from existing resources and that information be provided in future on the basis of experience achieved to date.**

3. Operational costs

75. As indicated in paragraph 21 above, the proposed operational costs for UNAMID for the period from 1 July 2007 to 30 June 2008 of $1,066,794,100 constitute 72 per cent of the budget. Most of the resources proposed under operational costs relate to requirements under facilities and infrastructure ($729,973,500), air transportation ($105,474,100), ground transportation ($81,600,000), communications ($62,574,300) and information technology ($34,609,400). The Committee has already reflected its view on the provision for general temporary assistance positions ($4,743,100) in paragraphs 32 and 33 above.

76. As indicated in the Secretary-General's report (A/62/380), there are many operational difficulties in the mission area owing to the underdeveloped state of the infrastructure. Large-scale infrastructure construction and rehabilitation projects are required, immediately in many cases and within tight deadlines, in order to support the rapid deployment of both military and police personnel during the start-up phase (site preparation and erection of prefabricated units for office and living accommodation, construction of the logistics base transit camps, movement and control terminals, warehouse facilities and training centres in Nyala, El Fasher, El Geneina and Zalingei). Scarcity of water is an important factor, calling for drilling for underground water, installation of purification plants and conservation, through the establishment of water storage farms at each camp site. The difficult terrain inhibits ground movement, requiring greater reliance on air operations. Also required, inter alia, are the extension and repair of airfields and roads (particularly major supply routes), the expansion and upgrading of 34 AMIS sites and the construction of 68 police office facilities at sites for internally displaced persons.

77. The resources proposed under facilities and infrastructure for UNAMID for the period from 1 July 2007 to 30 June 2008 amount to $729,973,500. Upon enquiry, the Advisory Committee was informed that of this total, an amount of $691,020,000, or 95 per cent, related to non-recurrent expenditures associated with phase I of a two-year plan to establish the mission's facilities in Darfur (see annex VII). The

Committee requested details on the planned outputs of engineering projects envisaged and the breakdown of the associated projected charges. The Committee notes that the cost of such projects is estimated at $662,579,600 for 2007/08 (phase I), while an amount of $361,972,000 is projected for 2008/09 (phase II) (see annex VIII).

78. The Advisory Committee notes that, in his letter to the President of the General Assembly (A/62/379), the Secretary-General indicated that he had authorized a number of extraordinary measures with a view to expediting the procurement mechanism (see listed measures (m) to (p) in the letter). One of those measures includes the "entering into non-competitive, single-source contract(s), for the provision of logistics support in the short term, subject to a review by the Headquarters Committee on Contracts".[1]

79. In this connection, the Advisory Committee was informed that, following negotiations on the original bid valued at $700 million, a contract was awarded to PAE/Lockheed in the value of $250 million for a six-month period, with two possible extension options of three months each. The Committee was also informed that the contract had been signed on 15 October 2007. The related requirements relate to the heavy support package (4,100 strength), for which the United Nations and the African Union intended to have a mandate by March 2007 and start deployment by June 2007. The Secretariat has indicated that the Government of the Sudan gave its approval for the heavy support package in April and for the troop-contributing countries in July 2007, leaving a very limited window to tender a construction and support package of this magnitude, which in normal circumstances would require six to eight months. Upon enquiry, the Committee was provided with an indicative breakdown by object class of the scope of services covered by the contract as included in the proposed budget for the period 2007/08:

(Millions of United States dollars, rounded)

	Proposed cost estimates 2007/08	*Contract awarded*
Military contingents	237.7	5.0
Facilities and infrastructure	730.0	238.6[a]
Ground transportation	81.6	0.3
Air transportation	105.5	3.8
Medical	9.0	2.7
Total	**1 158.8**	**250.4**

[a] Includes construction services for an amount of $235.6 million.

[1] The Financial Regulations and Rules of the United Nations allow the Under-Secretary-General for Management to waive formal methods of solicitation in the best interest of the United Nations when there is an exigency for the requirement (Financial rule 105.16 (a) (vii). The Under-Secretary-General is required to record the reasons in writing and may then award a procurement contract, either on the basis of an informal method of solicitation or on the basis of a directly negotiated contract, to a qualified vendor whose offer substantially conforms to the requirement at an acceptable price (Financial rule 105.16 (b)).

80. Upon enquiry, the Advisory Committee was also informed that the $250 million was a "not to exceed" amount. The price is actually component-based ("a catalog-type"), meaning that the United Nations pays only for those goods and services actually ordered, delivered and approved for payment.

81. The Advisory Committee was also informed that the two three-month extensions were included to provide for contingencies and to ensure continuity of service in case the competitive process took more than six months. **The Committee stresses the importance of ensuring effective international competition from all qualified vendors on a wide geographical basis for provision of the full range of goods and services to be procured at the conclusion of the sole source contract.** The Committee was informed that on 9 October the Procurement Division had posted on its website a request for expressions of interest regarding provision for multifunctional logistics services for Darfur, Chad/Central African Republic and Somalia.

82. The Advisory Committee notes that the strength of the Procurement Division has been increased both under the regular and the peacekeeping budgets for the past two years. This should have facilitated action based on advance planning. Upon enquiry, the Committee was informed that as at 30 June 2007 there were 153 applicants on the roster for mission posts relating to procurement. This is yet another indication that even at the field level, the procurement function could have been launched without delay. In addition, the existing global and systems contracts could have been utilized to meet the most urgent needs of the mission. **Therefore, the Committee recommends that immediate action be taken to supply goods and services using the appropriate mechanisms so as to avoid extension of the present contract.**

83. Resources amounting to $105,474,100 are proposed for air operations for the period 2007/08 to provide for the rental and operation of 12 fixed-wing and 37 rotary-wing aircraft and related costs. The Advisory Committee notes that four fixed-wing aircraft have been provided to UNAMID by UNMIS. In addition, UNAMID requirements include cost-sharing arrangements between UNMIS and UNAMID on a 60-40 per cent basis for the use of six fixed-wing and two rotary-wing aircraft. The Advisory Committee was informed that this was a temporary support measure and that long-term support would be worked out and further refined in the budget proposals for both missions for 2008/09. As to the status of deployment, the Committee was informed that 8 rotary-wing aircraft would be deployed by 15 November, 12 by 30 November and 6 by December 2007. The budget provides for 5,286 flight-hours for fixed-wing and 13,635 flight-hours for rotary-wing aircraft. The Committee was informed that these flight-hours are considered adequate and that aircraft have been contracted commercially in the absence of military helicopters. Upon deployment of military helicopters, the contracted helicopters will be phased out (see also para. 25 above).

84. The Advisory Committee recalls that, in the context of the budget for the United Nations Logistics Base at Brindisi, Italy (UNLB), the Secretary-General had proposed to establish a strategic air operations centre for peacekeeping operations (see A/60/715 and A/61/752). The Committee is of the view that the centre could assist UNAMID during the start-up period until the mission's own air operations centre is fully functional. Furthermore, as noted above UNMIS is also providing assistance and resources. **The Committee recommends that in the long run, the**

Secretary-General consider adopting a regional approach with one air operations centre covering both UNMIS and UNAMID.

85. The Advisory Committee sought clarification as to the authorization to redeploy United Nations leased aircraft from other missions indicated in the Secretary-General's letter (see A/62/379, item (q) in the list of measures). The Committee was informed that all United Nations air charter contracts had a clause agreeing to a change of the main operational base for the aircraft contracted or for optional aircraft on the contract, allowing flexibility of movement to other locations having such requirements, resulting from short-term operational requirements or emergencies warranting such support in a short time frame. Recent cases of redeployment include two helicopters from MONUC to UNIFIL and the United Nations Integrated Office in Burundi, two from MONUC to the United Nations Mission in Nepal, one from the United Nations Integrated Office in Sierra Leone to the United Nations Assistance Mission in Afghanistan (UNAMA), and one fixed-wing aircraft from the United Nations Mission in Ethiopia and Eritrea to UNAMA.

86. The proposed requirements for ground transportation of $81,600,000 include requirements of $69,524,100 for the acquisition of 1,819 vehicles. A total fleet of 2,278 is proposed (A/62/380, para. 277). The resources proposed for communications and information technology amount to $62,574,300 and $34,609,400, respectively. These resources include, respectively, an amount of $39,815,200 and of $25,155,600 for the acquisition of communications equipment (A/62/380, paras. 280 and 281).

87. The Advisory Committee requested information as to equipment acquired from the strategic deployment stocks. The Committee was informed that in the period 2006/07, these shipments in respect of the heavy support package amounted to $23.6 million. For the period 2007/08, the acquisitions of these stocks are estimated at $1 million for information technology equipment, $2 million for communications equipment, $634,000 for public information equipment and $40,000 for geographic information services.

88. The Advisory Committee is aware that, given the prevailing circumstances, the Secretary-General is in the process of updating assumptions concerning the schedule of deployments for all aspects of the mission. **In this context, the capacity of the mission to effectively utilize the full amount of resources for operational costs currently budgeted for 2007/08 needs to be rigorously reviewed. The Committee recommends that the Secretary-General provide directly to the General Assembly a detailed update (including the phase-in of deployment), so that resource requests can be reduced accordingly.**

89. **Moreover, the use of resources under operational costs should be strictly monitored and comprehensive information provided in the performance report. The Advisory Committee expects that requests under operational costs in the 2008/09 budget will reflect refinements on the basis of experience gained and further review.**

IV. Conclusion

90. **The Advisory Committee underscores that UNAMID presents greater than usual management challenges and risks, because of prevailing circumstances and the high level of procurement and infrastructure development required. The Committee emphasizes the need for the Secretary-General to ensure that these risks are managed prudently.**

91. The action to be taken by the General Assembly in connection with the financing of UNAMID for the period from 1 July 2007 to 30 June 2008 is indicated in paragraph 286 of the Secretary-General's report (A/62/380). **On the basis of its recommendations in paragraphs 36-74 above, the Advisory Committee recommends that the budget requirements for UNAMID for the period from 1 July 2007 to 30 June 2008 be reduced to $1,476,622,900. In addition, as noted in the paragraphs above, the Committee has doubts about the proposed budgeted pace of deployment of personnel and operational costs. Furthermore, based on its experience in observing the pace of deployment of other large missions, the Committee believes that the level of the proposed budget exceeds requirements for the period from 1 July 2007 to 30 June 2008 and should, therefore, be further reduced by $150 million. Accordingly, the Committee recommends that the budget for UNAMID for the period from 1 July 2007 to 30 June 2008 be reduced to $1,326,622,900.**

Documentation

- Proposed budget for the African Union-United Nations Hybrid Operation in Darfur for the period from 1 July 2007 to 30 June 2008: report of the Secretary-General (A/62/380)
- Letter dated 2 October 2007 from the Secretary-General to the President of the General Assembly (A/62/379)
- Report of the Advisory Committee on Administrative and Budgetary Questions on the financial performance report for the period from 1 July 2005 to 30 June 2006 and proposed budget for the period from 1 July 2007 to 30 June 2008 of the United Nations Mission in the Sudan (A/61/852/Add.13)
- Report of the Secretary-General and the Chairperson of the African Union Commission on the hybrid operation in Darfur (S/2007/307/Rev.1)
- Security Council resolution 1769 (2007) of 31 July 2007
- Reports of the Secretary-General on the deployment of the African Union-United Nations Hybrid Operation in Darfur (S/2007/517 and Corr.1, and S/2007/596)

Annex I

Light and heavy support packages implemented by the United Nations Mission in the Sudan: actual expenditures to 30 June 2007 and projected expenditures for the period from 1 July to 31 December 2007

(Thousands of United States dollars)

Category	*1 July 2006 to 30 June 2007 (actual)*[a]	*1 July 2007 to 31 December 2007 (projected)*[b]
Military and police personnel		
Military observers	—	—
Military contingents	1 747.6	58 295.1
United Nations police	775.9	1 710.8
Formed police units	—	3 108.5
Subtotal	**2 523.5**	**63 114.4**
Civilian personnel		
International staff	—	—
National staff	—	—
United Nations Volunteers	43.9	1 899.7
Subtotal	**43.9**	**1 899.7**
Operational costs		
General temporary assistance	3 019.1	22 269.2
Government-provided personnel	—	—
Civilian electoral observers	—	—
Consultants	—	235.0
Official travel	182.2	286.0
Facilities and infrastructure	38 705.5	68 837.9
Ground transportation	7 469.5	15 912.9
Air transportation	3 022.1	15 554.2
Naval transportation	—	—
Communications	15 782.7	11 670.1
Information technology	8 907.2	9 270.9
Medical	936.3	849.3
Special equipment	1 021.4	98.1
Other supplies, services and equipment	6 205.5	9 373.7
Quick-impact projects	—	—
Subtotal	**85 251.5**	**154 357.3**
Gross requirements	**87 818.9**	**219 371.4**

Category	*1 July 2006 to 30 June 2007 (actual)*[a]	*1 July 2007 to 31 December 2007 (projected)*[b]
Staff assessment income	388.2	5 760.7
Net requirements	**87 430.7**	**213 610.7**
Voluntary contributions in kind (budgeted)	—	—
Total requirements	**87 818.9**	**219 371.4**

Note: The expenditures incurred by UNMIS during the 2007/08 period will be transferred to UNAMID upon approval of the UNAMID budget.

[a] Light support packages estimated at $21.2 million (S/2006/591/Add.1), plus part of the heavy support packages of $68.6 million: total allotted $89.8 million.

[b] Heavy support packages estimated at a total of $287.9 million (S/2007/104), minus the $68.6 million, leaves balance of $219.3 million available for the current period.

Annex II

Commitment authority for the period from 31 July to 31 December 2007

(Thousands of United States dollars)

Category	*31 July 2007 to 31 December 2007 (projected)*
Military and police personnel	
Military observers	—
Military contingents[a]	25 014.4
United Nations police	—
Formed police units	—
Subtotal	**25 014.4**
Civilian personnel	
International staff	—
National staff	—
United Nations Volunteers	—
Subtotal	**—**
Operational costs	
General temporary assistance	673.8
Government-provided personnel	—
Civilian electoral observers	—
Consultants	—
Official travel	—
Facilities and infrastructure	14 311.8
Ground transportation	—
Air transportation	10 000.0
Naval transportation	—
Communications	—
Information technology	—
Medical	—
Special equipment	—
Other supplies, services and equipment	—
Quick-impact projects	—
Subtotal	**24 985.6**
Gross requirements	**50 000.0**
Staff assessment income	110.8
Net requirements	**49 889.2**
Voluntary contributions in kind (budgeted)	—
Total requirements	**50 000.0**

[a] Reimbursement of troop costs to AMIS troop-contributing countries for three months from 1 October to 31 December 2007.

Annex III

Military and police personnel for the African Union-United Nations Hybrid Operation in Darfur for the period from 1 July 2007 to 30 June 2008: actual and planned deployment of personnel

Category	***Total authorized*[a]**	*Monthly deployment (2007/08)*												*Difference between authorized and planned as at 30 June*		*Factor applied to cost estimates for budgetary purposes (percentage)*
		Jul.	*Aug.*	*Sep.*	*Oct.*	*Nov.*	*Dec.*	*Jan.*	*Feb.*	*Mar.*	*Apr.*	*May.*	*Jun.*	*Number*	*Percentage*	
Military observers	**240**	—	—	—	—	—	—	—	30	90	120	150	210	30	13	15
Military contingents	**19 315**	90	105	105	7 687	8 918	10 113	11 061	12 521	13 896	15 536	16 809	18 453	862	4	45
United Nations police	**3 772**	39	44	49	49	89	178	1 728	1 810	2 037	2 157	2 386	2 627	1 145	30	25
Formed police units	**2 660**	—	—	49	45	185	370	605	745	930	1 210	1 490	1 770	890	33	25
Military and police personnel	**25 987**	**129**	**149**	**203**	**7 781**	**9 192**	**10 661**	**13 394**	**15 106**	**16 953**	**19 023**	**20 835**	**23 060**	**2 927**		

[a] Authorized strength as per Security Council resolution 1769 (2007).

Annex IV

Proposed civilian personnel establishment for the African Union-United Nations Hybrid Operation in Darfur for the period from 1 July 2007 to 30 June 2008: actual and planned deployment of personnel

Category	***Total proposed***	*Monthly deployment (2007/08)*												*Difference between authorized and planned as at 30 June*		*Factor applied to cost estimates for budgetary purposes (percentage)*
		Jul.	*Aug.*	*Sep.*	*Oct.*	*Nov.*	*Dec.*	*Jan.*	*Feb.*	*Mar.*	*Apr.*	*May.*	*Jun.*	*Number*	*Percentage*	
International staff	**1 524**	80	130	156	229	308	387	630	695	754	818	878	940	584	38	5
National staff	**3 425**	151	214	279	367	490	547	1 045	1 251	1 455	1 659	1 863	2 062	1 363	40	0
United Nations Volunteers	**548**	80	80	100	120	140	160	197	267	337	417	487	548	—	0	40

Annex V

Proposed positions under general temporary assistance (operational costs) for the period from 1 July 2007 to 30 June 2008: actual and planned deployment of general temporary assistance personnel

		Monthly deployment (2007/08)												*Difference between authorized and planned*		*Factor applied to cost estimates for budgetary purposes (percentage)*
Category	***Total proposed***	*Jul.*	*Aug.*	*Sep.*	*Oct.*	*Nov.*	*Dec.*	*Jan.*	*Feb.*	*Mar.*	*Apr.*	*May.*	*Jun.*	*Number*	*Percentage*	
International general temporary assistance[a]	**55**	27	27	27	46	55	55	37	37	37	37	37	37	18	33	40
National general temporary assistance	**30**	4	4	4	20	20	20	30	30	30	30	30	30	—	0	40
Total	**85**	**31**	**31**	**31**	**66**	**75**	**75**	**67**	**67**	**67**	**67**	**67**	**67**			

[a] Eighteen international posts (Joint Mediation Support Team) will be funded up to 31 December 2007.

Annex VI

Personnel from the United Nations funds, programmes and the specialized agencies and the International Organization for Migration deployed in Darfur

Name	*International staff*	*National staff*	*Total*
Food and Agriculture Organization of the United Nations	3	12	15
International Organization for Migration	5	24	29
United Nations Office for the Coordination of Humanitarian Affairs	18	18	36
United Nations Development Programme	17	16	33
Department of Safety and Security of the Secretariat	8	6	14
United Nations Population Fund	3	11	14
Office of the United Nations High Commissioner for Refugees	32	66	98
United Nations Children's Fund	20	56	76
United Nations Development Fund for Women	2	0	2
United Nations Joint Logistics Centre	4	2	6
United Nations Mine Action Service	3	1	4
World Food Programme	71	725	796
World Health Organization	9	87	96
Total	**195**	**1 024**	**1 219**

Annex VII

African Union-United Nations Hybrid Operation in Darfur: summary of financial resources proposed

(Thousands of United States dollars)

	Total requirements proposed in budget (1)	*Non-recurrent expenditures (2)*	*Recurrent expenditures (3)*
Operational costs			
Facilities and infrastructure			
Acquisition of prefabricated facilities	175 777.5	175 777.5	—
Acquisition of miscellaneous facilities and infrastructure	24 556.0	24 138.5	417.5
Acquisition of bridges for infrastructure	—		—
Acquisition of electrical equipment	3 188.2	3 188.2	—
Acquisition of refrigeration equipment	—	—	—
Acquisition of generators	27 723.6	24 951.2	2 772.4
Acquisition of water purification equipment	4 572.6	4 115.3	457.3
Acquisition of water and septic tank	10 158.6	9 142.7	1 015.9
Acquisition of accommodation equipment	1 859.1	1 673.2	185.9
Acquisition of fuel tank and pumps	991.2	991.2	—
Acquisition of office furniture	3 069.0	2 762.1	306.9
Acquisition of office equipment	454.0	408.6	45.4
Acquisition of field defence equipment	3 450.0	3 450.0	—
Acquisition of security and safety equipment	5 970.7	5 373.6	597.1
Acquisition of firefighting equipment	21.2	19.1	2.1
Rental of premises	411.0	—	411.0
Rental of office equipment	189.5	—	189.5
Utilities	3 103.4	3 103.4	—
Maintenance services	860.0	—	860.0
Security services	198.0	—	198.0
Alteration and renovation services	280.0	—	280.0
Construction services	389 605.5	389 605.5	—
Stationery and office supplies	1 189.8	—	1 189.8
Spare parts and supplies	5 947.2	5 352.5	594.7
Maintenance supplies	41.1	—	41.1
Field defence supplies	13 160.9	11 844.8	1 316.1
Petrol, oil and lubricants	43 873.1	25 123.4	18 749.7
Sanitation and cleaning materials	413.9	—	413.9
Contingent-owned equipment: self-sustainment	8 908.4	—	8 908.4
Total	**729 973.5**	**691 020.9**	**38 952.6**

Annex VIII

Engineering projects for the 2007/08 and 2008/09 periods

(Thousands of United States dollars)

	Project operational costs		*Total operational costs*
	Phase I (2007/08) (1)	*Phase II (2008/09) (2)*	*(3)=(1)+(2)*
Operational costs			
Facilities and infrastructure			
Acquisition of prefabricated facilities	175 777.5	30 000.0	205 777.5
Acquisition of miscellaneous facilities and infrastructure	24 138.5	2 000.0	26 138.5
Acquisition of electrical equipment	3 188.2	1 000.0	4 188.2
Acquisition of generators	27 723.6	2 000.0	29 723.6
Acquisition of water purification equipment	4 572.6	2 000.0	6 572.6
Acquisition of water and septic tank	10 158.6	2 000.0	12 158.6
Acquisition of accommodation equipment	172.5	172.0	344.5
Acquisition of field defence equipment	3 450.0	3 000.0	6 450.0
Rental of premises	400.0	600.0	1 000.0
Utilities	3 103.4	—	3 103.4
Maintenance services	860.0	5 000.0	5 860.0
Alteration and renovation services	280.0	280.0	560.0
Construction services	389 605.5	301 800.0	691 405.5
Spare parts and supplies	5 947.2	3 000.0	8 947.2
Maintenance supplies	41.1	120.0	161.1
Field defence supplies	13 160.9	9 000.0	22 160.9
Total, facilities and infrastructure	**662 579.6**	**361 972.0**	**1 024 551.6**

Note: Variances between the total projected charges for the 2007/08 period in the amount of $662.6 million and the total cost estimate under class "Facilities and infrastructure" ($730 million) are equipment, supplies and services which are not related to the engineering projects.

Planned outputs

Phase I (2007/08)

- Site preparation and erection of prefabricated units for office and living accommodation, logistics base, movement and control terminals, warehouse facilities in Nyala, El Fasher, El Geneina, Zalingei and El Obeid, including site levelling, soil consolidation, peripheral wall construction, installation of water/electrical connections, communications cabling and wiring systems, installation of generators and main panels, sewages systems, and so forth
- Extension and repair maintenance work on airfields in Nyala, El Fasher, Zalingei and construction of helipads within Darfur
- Drilling of 60 water wells and establishment of waste water treatment plants and water purification plants

- Expansion and upgrade of 34 AMIS sites
- Construction of 68 police station office facilities in internally displaced persons sites

Phase II (2008/09)

- Installation of services (electrical, plumbing) and ducting for communications networks, information technology networks, security installations, and so forth
- Installation of water irrigation systems and landscaping, including walkways, pathways, and so forth
- Establishment of security installations and systems for minimum operating security standards compliance. Boom gates, planter boxes, surveillance systems, security lighting, bollards, arrestors, communication systems, and so forth
- Installation of perimeter wall and area lighting for entire complex
- Sign posting of mission complex
- Testing and commissioning of entire mission complex
- Extension and repair maintenance work on airfields in all locations